## Strategy and goals

Material Topics	Goals	KPI	Contribution to the Sustainable Development Goals (SDGs)
Climate change Climate-neutral and climate-resilient portfolio	<ul> <li>Reduction of operational CO<sub>2</sub>e emissions (Scope 1 + 2) by 50% by 2035 compared to base year 2019</li> <li>Net zero CO<sub>2</sub>e emissions by 2050 (operational emissions Scope 1, 2 and 3)</li> <li>100% of landlord-obtained electricity from renewable sources by 2025</li> <li>Portfolio-wide implementation of green lease clauses</li> <li>Reduction of embodied energy in new construction and renovation projects</li> </ul>	<ul> <li>8.90 kg CO<sub>2</sub>e/m<sup>2</sup> (-24.2% compared to 2019) operational emissions</li> <li>91.25 kWh/m<sup>2</sup> operational energy consumption</li> <li>100% of landlord-obtained electricity from renewable sources as of 2024</li> <li>2 534 kWp installed photovoltaic capacity</li> <li>Reduction in landlord-obtained energy consumption by 0.4% compared to the previous year (like-for-like)</li> <li>Green Lease addendum finalised for roll-out</li> <li>4.2 kg CO<sub>2</sub>e/m<sup>2</sup> built-in emissions for renovation project planned in 2025 (compared to 5.0 kg CO<sub>2</sub>e/m<sup>2</sup> basic limit value according to SIA 390/1)</li> </ul>	Image: 13.1       7.2/7.3
<b>Material life cycle</b> Optimised use of resources in renovations and new buildings	<ul> <li>Sourcing regional or local materials where possible and appropriate</li> <li>Reduction of the proportion of non-renewable primary raw materials in construction projects</li> <li>Strengthening the circular economy</li> </ul>	<ul> <li>100% of contractors sign the general terms and conditions, which include sustainability aspects</li> </ul>	Image: Weight of the second
<b>Location attractiveness</b> <i>Promotion of attractive, future-oriented locations</i>	<ul> <li>Excellent location of the properties</li> <li>High product quality through respectful treatment of historic buildings and certification of properties</li> <li>Enhancement of the property environment</li> </ul>	<ul> <li>98% of properties in "well" or "very well" connected locations (public transport quality classes)</li> <li>48% of the market value of the real estate portfolio is listed</li> <li>99% of the properties have a RE ESG Plus rating. Portfolio average is 3.75 (scale of 1 to 5)</li> </ul>	15.5 11.3/11.4/11.6
<b>Dedicated team</b> Motivated and satisfied employees	<ul> <li>Continued high level of employee satisfaction based on GPTW survey: Trust Index and general satisfaction above 80%</li> <li>Stable turnover around 10%</li> <li>Absence rate less than 3% (excluding absences due to non-occupational accidents)</li> </ul>	<ul> <li>Trust Index of 87% and general satisfaction of 96% in the employee survey in 2024</li> <li>13.9% turnover in 2024</li> <li>1.9% absentee rate in 2024</li> </ul>	3 mmar       4 mmar       5 mmar         -\scale       -\scale       -\scale         3       4.3/4.4       5.1/5.5
<b>Tenant satisfaction</b> Productive and satisfied tenants	<ul> <li>Overall tenant satisfaction above benchmark according to tenant survey</li> <li>Response rate to tenant survey higher than industry average</li> </ul>	<ul> <li>Tenant survey on general satisfaction 7.9 (benchmark: 7.1)</li> <li>Response rate to tenant survey 27% (benchmark: 21%)</li> </ul>	1100000000000000000000000000000000000
<b>Financial resilience</b> Long-term stability and resilience to economic fluctuations	<ul> <li>High intrinsic value and stability</li> <li>Payment of at least 70% of the consolidated net profit excluding gains/losses on real estate investments as a dividend to shareholders</li> <li>Compliance with sustainable finance criteria</li> </ul>	<ul> <li>Moody's LT Issuer Rating A3 ("Outlook: stable")</li> <li>Proposal to the Annual General Meeting for a distribution corresponding to 77% of consolidated net profit excl. gains/losses on real estate investments in 2024</li> <li>100% of outstanding bonds and loans are linked to sustainability goals</li> </ul>	
<b>Responsible corporate governance</b> High standards of transparency, ethics and sustainability	<ul> <li>Disclosure in accordance with IFRS, EPRA, GRI</li> <li>Protection of customer data</li> <li>Company-wide compliance with the PSP Code of Conduct</li> <li>Advancing sustainability efforts</li> </ul>	<ul> <li>No justified reports in the whistleblower system in 2024</li> <li>No serious violations of the PSP Code of Conduct sanctioned under labour law in 2024</li> </ul>	10.2         16.5         17.16/17.17



